

Attachment A: Fiscal Year 2026-27 Operating Budget for All Lines of Business and Non-Operating Items

	Medi-Cal	OneCare	PACE	CCA	MSSP	Facilities	Consolidated
Member Months	8,630,786	238,672	7,128	116,166	7,056	-	8,992,752
Avg Members	719,232	19,889	594	9,681	588	-	749,396
Revenue							
Capitation Revenue	\$ 4,225,587,197	\$ 488,226,827	\$ 66,015,079	\$ 76,624,656	\$ 3,149,328	\$ -	\$ 4,859,603,087
Total	\$ 4,225,587,197	\$ 488,226,827	\$ 66,015,079	\$ 76,624,656	\$ 3,149,328	\$ -	\$ 4,859,603,087
Medical Costs							
Provider Capitation	\$ 1,154,063,413	\$ 173,848,853	\$ -	\$ 10,937,325	\$ -	\$ -	\$ 1,338,849,590
Professional, Facility & Ancillary Claims	\$ 1,554,983,870	\$ 98,900,140	\$ 25,489,598	\$ 25,036,763	\$ -	\$ -	\$ 1,704,410,371
Managed Long-Term Services and Supports (MLTSS)	\$ 563,328,283	\$ -	\$ 1,496,573	\$ -	\$ 409,413	\$ -	\$ 565,234,269
Prescription Drugs	\$ -	\$ 134,160,544	\$ 8,028,509	\$ -	\$ -	\$ -	\$ 142,189,052
CalAIM & Other Medical	\$ 556,337,154	\$ 14,884,493	\$ 4,170,817	\$ 30,426,400	\$ -	\$ -	\$ 605,818,863
Medical Management	\$ 128,953,318	\$ 15,939,201	\$ 21,102,173	\$ 1,608,209	\$ 2,564,958	\$ -	\$ 170,167,859
Total	\$ 3,957,666,037	\$ 437,733,230	\$ 60,287,670	\$ 68,008,697	\$ 2,974,371	\$ -	\$ 4,526,670,005
MLR	93.66%	89.66%	91.32%	88.76%	94.44%		93.15%
Gross Margin	\$ 267,921,160	\$ 50,493,597	\$ 5,727,408	\$ 8,615,959	\$ 174,957	\$ -	\$ 332,933,082
Administrative Expenses							
Salaries, Wages, & Employee Benefits	\$ 141,230,337	\$ 15,004,548	\$ 2,498,603	\$ 3,737,791	\$ 1,409,792	\$ -	\$ 163,881,071
Non-Salary Operating Expenses	\$ 88,596,580	\$ 9,666,657	\$ 1,454,667	\$ 5,342,731	\$ 94,500	\$ 5,042,302	\$ 110,197,437
Depreciation & Amortization	\$ 13,392,714	\$ -	\$ 19,465	\$ 1,100,000	\$ -	\$ 2,500,000	\$ 17,012,179
Indirect Cost Allocation, Occupancy Expense	\$ (7,892,000)	\$ 14,455,000	\$ 217,120	\$ 1,155,572	\$ 94,000	\$ (7,542,302)	\$ 487,390
Total	\$ 235,327,631	\$ 39,126,205	\$ 4,189,855	\$ 11,336,094	\$ 1,598,292	\$ (0)	\$ 291,578,076
ALR	5.57%	8.01%	6.35%	14.79%	50.75%		6.00%
Operating Income/(Loss)	\$ 32,593,529	\$ 11,367,392	\$ 1,537,553	\$ (2,720,135)	\$ (1,423,335)	\$ 0	\$ 41,355,006
							0.85%
Provider Rate Increase							\$ (171,839,842)
Digital Transformation Strategy							\$ (5,400,000)
Covered California							\$ (7,747,961)
Non-Operating							
Net Investment Income							\$ 100,000,000
500 Building							\$ (1,043,542)
Street Medicine Support Center							\$ (1,020,535)
Total Non-Operating Income/(Loss)							\$ 97,935,923

Attachment B: Administrative Budget Details

Medi-Cal: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Quality Software Licenses and Maintenance	12,197,186	X	X
Other Operating Expenses	Infrastructure Software Licenses and Maintenance for Organizational Support	11,079,795	X	X
Other Operating Expenses	Infrastructure Cloud and End User Peripheral Equipment	9,653,300	X	X
Other Operating Expenses	Digital, Shared Services, Data Warehouse, and Analytics Software Licenses and Maintenance Support	9,167,500	X	X
Other Operating Expenses	Clinical Platform Licensing and Technical Maintenance	8,443,042	X	X
Other Operating Expenses	Operations and Regulatory Compliance Software Licenses and Maintenance	7,922,600	X	X
Other Operating Expenses	Administrative and Operational Support Software Licenses and Maintenance	7,000,000	X	X
Other Operating Expenses	Information Security Identity, Data and Threat Protection	3,605,000	X	X
Other Operating Expenses	Insurance Premiums - Errors and Omissions Professional Liability - General and Property Liabilities - Excess Liabilities - Commercial Auto - Directors and Officers (D&O) - Network/Privacy (Cyber), Crime, Employment Practices Liability (EPL) - Earthquake, Pollution and Umbrella - Wage and Hour Coverage	3,067,000	X	X
Other Operating Expenses	Strategic and Organizational Support for Business Operations	1,500,000	X	X
Other Operating Expenses	Guidance for Accounting and Financial Reporting of Subscription-Based Information Technology Arrangements (SBITAs)	1,276,142	X	X
Other Operating Expenses	Travel, Training and Seminar - Professional Development and Education - System and Software Update Training - Process Improvement Training - Financial and Reporting Software Upgrade and Training - Training Classes for Facility Management, Environmental and Safety Issues - Conferences/Seminars and Meetings for Managers and Staff - State Meetings Related to Regulatory and Legislative Issues, Strategic Development - Association Meetings - Vendor Site Visits, Field Staff Visits - Mileage and Parking Reimbursement for Community Events and Presentations, Provider Offices and Member Enrollment	1,116,296	X	X
Other Operating Expenses	Association Membership Dues	1,009,700	X	X
Other Operating Expenses	Sponsorship, Registration Fees and Other Related Costs for New and Anticipated Community Events, Health Fairs, Venue Rental, Services and Supplies	750,004	X	X
Other Operating Expenses	Maintenance for Windows and Carpet Cleaning, Furniture Repair, Doors, Audio Visual Equipment, Plumbing and Other General Maintenance Needs	688,000	X	X
Other Operating Expenses	Purchases and Installation of Office Furniture for Adds, Moves, Furniture, Fixture and Equipment, and Various Other Articles of Minor Equipment	410,000	X	X
Other Operating Expenses	Network Fees, General Supplies, Technical Training, and Certifications	364,400	X	X
Other Operating Expenses	Tuition Reimbursement for Staff Development and Organizational Development Programs	205,180	X	X
Other Operating Expenses	General Office Supplies for Company-Wide Usage	193,000	X	X
Other Operating Expenses	Employee Engagement Events and CalOptima Health Logo Apparel	140,700	X	X
Other Operating Expenses	Employee Appreciation Events	121,200	X	X
Other Operating Expenses	Supplies and Costs Associated with Various Outreach, Community Events, Sponsorships and Health Fairs	115,500	X	X

Attachment B: Administrative Budget Details

Medi-Cal: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Office Supplies for Various Departments' Needs	99,102	X	X
Other Operating Expenses	Subscriptions, Certifications, and Licenses	77,649	X	X
Other Operating Expenses	Food Services for Community Events and Supporting New Initiatives	75,004	X	X
Other Operating Expenses	Professional Dues and Member Fees for Various Professional Associations	73,228	X	X
Other Operating Expenses	General Supplies for CalOptima Health Staff	43,000	X	X
Other Operating Expenses	Food Services Allowances for Sponsoring Member and Provider Meetings, Conferences, Department Meetings and Other Events	37,300	X	X
Other Operating Expenses	Board Member Stipends, Memberships, Conferences, Training and Travel	36,700	X	X
Other Operating Expenses	Food Services for CalOptima Health Informational Series, Legislative Luncheon Events, Member and Provider Meetings/Conferences, Board Meetings and Other Events	28,650	X	X
Other Operating Expenses	Food Services for Provider Advisory Committee, CalOptima Health Community Network Lunch and Learn Events and Anniversary Event	15,000	X	X
Printing & Postage	Postage for Maintenance of Business, Print and Fulfillment for Newsletters, Ad Hoc Projects	3,145,398	X	X
Printing & Postage	Mail Services Charges, Courier/Delivery of Print Materials and General Postage for Outgoing Mail	627,000	X	X
Printing & Postage	Printing of the Communications and Ad Hoc Collateral Materials to the Community	81,500	X	X
Printing & Postage	Miscellaneous Member Materials, Printing Expenses and Supplies for Various Departments	39,000	X	X
Professional Fees	Managed Services for Customer Relationship Management and Website and Ad Hoc Support	6,287,000	X	X
Professional Fees	General and Adversarial Legal Fees for Outside Legal Counsel	6,000,000	X	X
Professional Fees	Consulting Fees for Government Affairs Support, Contracts and Management of State, Federal, and Local Lobbyists	1,050,000	X	X
Professional Fees	Consultant to Assess Program Integrity, Medi Cal Audits, and Third Party Clinical and Coding Reviews	626,000	X	X
Professional Fees	Employee Engagement and Feedback, Executive Recruitment, Direct Hire Fees, Leave and Accommodation, Compensation and Ad Hoc Consulting	586,500	X	X
Professional Fees	Website Content and Media Outreach to Boost Awareness of CalOptima Health, and Outreach Strategy	505,000	X	X
Professional Fees	Accounting and Finance System Support, Investment Advisory Services, and Financial Audit Annual Contract	490,000	X	X
Professional Fees	Consulting Fees to Expand Internal Audit Work Plan, Develop a Board-Approved Initiatives Review Process, Conduct Validation Audit and Risk Assessment, and Other Ad Hoc Projects	432,000	X	X
Professional Fees	Space Planning Services, Mechanical Engineering Consultant, and Broker Services	400,000	X	X
Professional Fees	Medical Loss Ratio Audit	350,000	X	X
Professional Fees	Business Continuity Plan (BCP) Support	324,996	X	X
Professional Fees	Evaluation of Security Controls Systems and Functionality Support	320,000	X	X
Professional Fees	Evaluation of End to End Workflow for System/Process Improvements and External Medical Review	290,000	X	X
Professional Fees	Annual IBNR Certification, Network Support and Other Related Actuarial Consulting Services	205,000	X	X
Professional Fees	Support for Delegation Oversight Process	192,000	X	X
Professional Fees	Support for Strategic Growth Opportunities and Capabilities and Other Related Consulting Services	150,000	X	X
Professional Fees	Organizational and Strategic Plan Support	100,000	X	X
Professional Fees	Consulting Services for Budget Support	45,000	X	X
Professional Fees	Process Enhancement and Implementation Support	25,000	X	X
Purchased Services	Claims Prepayment Editing Services, Coordination of Benefits Project, Overpayment Identification Services, Electronic Data Interchange, Long Term Care Rate Adjustments, Imaging and Indexing Services	8,034,700	X	X
Purchased Services	Language Interpretation, Face to Face Interpreter Services, Telephonic Interpreter and Video Interpreting Services, and Translation of Member Materials	3,108,500	X	X

Attachment B: Administrative Budget Details

Medi-Cal: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Purchased Services	Third Party Check Printing and Mailing Fees and Tax Form Processing Fees	1,065,000	X	X
Purchased Services	Supplemental Security Income (SSI) Conversion Services, Imaging Services, and Member Call Center Support	919,929	X	X
Purchased Services	Background Screening, Benefits Administration, Retirement Advisory, Compensation Systems, Employee Testing and Health Screening, and Wellness Programs for Employees	578,554	X	X
Purchased Services	Security Operation Center to Provide Expert Monitoring, Analysis, and Response to Security Incidents Using a Centralized Platform	400,000	X	X
Purchased Services	Business Bank Fees	385,000	X	X
Purchased Services	Ongoing Digital, Social Media Advertising and Partnerships to Promote Routine Annual Medi-Cal Renewal, Mailing Campaign to Promote County Community Services Center	370,000	X	X
Purchased Services	Regulatory Compliance Services for Information Accessibility Requirements and Photography and Video Production Services	252,000	X	X
Purchased Services	Recruitment Advertisement and Sourcing	165,000	X	X
Purchased Services	Provider Directory Production and Remediation, Other Miscellaneous Services	150,000	X	X
Purchased Services	Moving Services, Armed Guards, TB Shots and Other General Services	135,000	X	X
Purchased Services	Insurance Broker Services	126,000	X	X
Purchased Services	Data Scanning and Storage for Appeals and External Medical Review Services	120,000	X	X
Purchased Services	Medical Record Review, Compliance and Ethics Hotline, and Provider Appeal Services	95,000	X	X
Purchased Services	Provider Satisfaction Survey	60,000	X	X
Purchased Services	Grant Management Tools to Support Ongoing Management of Grants and Process Improvement	50,000	X	X
Purchased Services	Offsite Backup Tapes Storage and Services	44,100	X	X
Purchased Services	Procurement Platform	18,000	X	X
Other Operating Expenses	Total Expenses Listed Above that Will Be Reclassified to Medical Management and Depreciation and Amortization According to Accounting Principles	-28,163,776	X	X
Professional Fees	Total Expenses Listed Above that Will Be Reclassified to Medical Management and Depreciation and Amortization According to Accounting Principles	-2,099,000	X	X
Total Non-Salary Operating Expenses		88,596,580		

Attachment B: Administrative Budget Details

OneCare: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Strategic Support for Ongoing Operational Needs	300,000	X	X
Other Operating Expenses	Activities and Promotional Items for Community Events	269,996	X	X
Other Operating Expenses	Activities and Promotional Items for Various Events	88,000	X	X
Other Operating Expenses	Staff Development, Training and Related Travel Expenses	86,304	X	X
Other Operating Expenses	Food Services for Events and Meetings	28,500	X	X
Other Operating Expenses	Office Supplies for Staff	13,504	X	X
Other Operating Expenses	Subscriptions, Certifications, Licenses and Professional Dues	10,520	X	X
Printing & Postage	Marketing Materials, Including Sales Brochures, Posters, Handouts and Other Member and Provider Oriented Materials and Postage	864,096	X	X
Printing & Postage	Maintenance of Enrolled Members (Printing, Fulfillment, Postage), Member Routine Annual and Quarterly Mailings, Other Related Printing and Postage Expenses	623,725	X	X
Printing & Postage	Printing of Enrollment Materials, Retainment Materials, Broker Agency Enrollment Kits, and Other Related Printing Expenses	104,500	X	X
Printing & Postage	Member and Provider Materials, Fulfillment, Delivery and Mailing, and Other Printing Fees for Various Departments	52,950	X	X
Professional Fees	Campaign Development and Other Consulting Support	735,600	X	X
Professional Fees	Member Retention and Engagement and Medicare Advantage Annual Bid Submission	450,000	X	X
Professional Fees	Annual Compliance Program Effectiveness (CPE) Audit, Medicare Data Validation Audit and Program Audit Engagement	295,000	X	X
Professional Fees	Risk and Program Assessment Support	65,000	X	X
Purchased Services	Pharmacy Benefits Management	1,354,800	X	X
Purchased Services	Broker Agency Commission for Member Enrollment and Other Related Expenses	1,275,000	X	X
Purchased Services	Advertising (Radio, Television, Print, Outdoor, Digital and Other Mediums) to Promote and Support Enrollment and Participation	1,240,000	X	X
Purchased Services	Language Interpretation, Face to Face Interpreter Services, Telephonic Interpreter and Video Interpreting Services, and Translation of Member Materials	849,296	X	X
Purchased Services	Member Engagement Support and Community-Based Health Organization Care Programs	396,400	X	X
Purchased Services	Member Call Center Support	228,466	X	X
Purchased Services	Member Chart Retrieval Services	180,000	X	X
Purchased Services	Regulatory Compliance Services for Information Accessibility Requirements	95,000	X	X
Purchased Services	Claims Processing Through Automation Data Flow	35,000	X	X
Purchased Services	Data Scanning and Storage for Appeals and External Medical Review Services	25,000	X	X
Total Non-Salary Operating Expenses		9,666,657		

Attachment B: Administrative Budget Details

PACE: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Operational Support Software Licenses and Maintenance	540,000	X	X
Other Operating Expenses	Repairs and Maintenance of Minor Equipment, Building and Unforeseen Incidentals and Support for Encounters	79,388	X	X
Other Operating Expenses	Outreach Events and Promotional Marketing Items to Help Elevate PACE Center and Support Program Enrollment and Expansion	32,400	X	X
Other Operating Expenses	Electricity, Gas, Water and Other Related Expenses	11,200	X	X
Other Operating Expenses	General Liability, Property, Earthquake and Other Insurance Fees	9,840	X	X
Other Operating Expenses	Enrollment Incentive Program	4,480	X	X
Other Operating Expenses	Food Services for Events and Meetings	4,200	X	X
Other Operating Expenses	Staff Development, Training and Related Travel Expenses	2,960	X	X
Other Operating Expenses	Property Tax Assessment	2,000	X	X
Other Operating Expenses	Minor Equipment and Supplies	1,360	X	X
Other Operating Expenses	Office Supplies for Staff	960	X	X
Other Operating Expenses	Subscriptions, Certifications, Licenses and Professional Dues	464	X	X
Printing & Postage	Printing, Fulfillment and Postage Costs for Direct Mail Campaign, Marketing Materials and Other Printing Expenses	261,600	X	X
Professional Fees	Managed Services for Customer Relationship Management and Website and Ad Hoc Support	180,000	X	X
Professional Fees	Marketing Agency Consulting Fees	100,000	X	X
Professional Fees	Part D Actuarial Services and Other Financial Consulting Fees	25,200	X	X
Purchased Services	Advertising (Radio, Television, Print, Outdoor, Digital and Other Mediums) to Promote and Support Enrollment and Participation	850,000	X	X
Purchased Services	Pharmacy Benefits Management	55,440	X	X
Purchased Services	Health Surveys, Encounter Data Formatting, Equipment Sterilization and Calibration, Provider Communication, Appointment and Telehealth Services, and Related Expenses	13,174	X	X
Other Operating Expenses	Total Expenses Listed Above that Will Be Reclassified to Medical Management and Depreciation and Amortization According to Accounting Principles	-540,000	X	X
Professional Fees	Total Expenses Listed Above that Will Be Reclassified to Medical Management and Depreciation and Amortization According to Accounting Principles	-180,000	X	X
Total Non-Salary Operating Expenses		1,454,667		

Attachment B: Administrative Budget Details

Covered California: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Strategic and Operational Support for Organizational Continuity and Maintaining Readiness	1,650,000	X	X
Other Operating Expenses	Staff Development, Training and Related Travel Expenses	24,000	X	X
Other Operating Expenses	Office Supplies for Staff	700	X	X
Other Operating Expenses	Subscriptions, Certifications, Licenses and Professional Dues	595	X	X
Other Operating Expenses	Food Services for Events and Meetings	125	X	X
Printing & Postage	Member Material Printing, Mailing, and Postage Fees	436,031	X	X
Professional Fees	Premium Filing and Review Support	450,000	X	X
Professional Fees	Campaign Development of Covered California Plan	275,000	X	X
Professional Fees	General and Adversarial Legal Fees for Outside Legal Counsel	250,000	X	X
Professional Fees	Provider Data Operations and System Implementation Support	116,667	X	X
Professional Fees	Compliance Operation Support	100,000	X	X
Professional Fees	External Medical Reviews and Evaluation of End to End Workflow for System/Process Improvements	7,800	X	X
Purchased Services	Broker Agency Commission for Member Enrollment and Other Related Expenses	850,000	X	X
Purchased Services	Advertising (Radio, Television, Print, Outdoor, Digital and Other Mediums) to Promote and Support Enrollment and Participation	540,000	X	X
Purchased Services	Pharmacy Benefits Management	184,320	X	X
Purchased Services	Claims Prepayment Editing Services, Benefits Coordination, Overpayment Identification Services, and Electronic Data Interchange Institutional Claims	169,660	X	X
Purchased Services	Member Premium Payments Processing Services	87,500	X	X
Purchased Services	Language Interpretation, Face to Face Interpreter Services, Telephonic Interpreter and Video Interpreting Services, and Translation of Member Materials	85,000	X	X
Purchased Services	Risk Adjustment Process	60,000	X	X
Purchased Services	Regulatory Compliance Services for Information Accessibility Requirements	30,000	X	X
Purchased Services	Total Expenses Listed Above that Will Be Reclassified to Medical Management and Depreciation and Amortization According to Accounting Principles	25,333	X	X
Total Non-Salary Operating Expenses		5,342,731		

Attachment B: Administrative Budget Details

MSSP: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Information Management Software for Long Term Care	53,000	X	X
Other Operating Expenses	Subscriptions, Certifications, Licenses and Professional Dues	10,000	X	X
Other Operating Expenses	Staff Development, Training and Related Travel Expenses	5,500	X	X
Other Operating Expenses	Office Supplies for Staff	5,500	X	X
Other Operating Expenses	Cell Phones and Data Plans for Field Staff and Management Team Who Complete Onsite Home Assessments	1,500	X	X
Professional Fees	Annual Finance Audit	19,000	X	X
Total Non-Salary Operating Expenses		94,500		

Attachment B: Administrative Budget Details

505 Building: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Building Repair and Maintenance	3,666,761	X	X
Other Operating Expenses	Utilities	711,895	X	X
Other Operating Expenses	Property Insurance	283,000	X	X
Other Operating Expenses	Property Tax Assessments	22,877	X	X
Purchased Services	Building Support Services	216,336	X	X
Purchased Services	Property Management Fee	141,433	X	X
Total Non-Salary Operating Expenses		5,042,302		

Attachment B: Administrative Budget Details

500 Building: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Building Repair and Maintenance	1,897,079	X	X
Other Operating Expenses	Utilities	379,439	X	X
Other Operating Expenses	Easement Administrative and Maintenance Costs	194,684	X	X
Other Operating Expenses	Property Insurance	101,000	X	X
Other Operating Expenses	Property Tax Assessments	8,392	X	X
Purchased Services	Building Support Services	95,961	X	X
Purchased Services	Property Management Fee	64,237	X	X
Total Non-Salary Operating Expenses		2,740,792		

Attachment B: Administrative Budget Details

Street Medicine Support Center: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Building Repair and Maintenance	574,414	X	X
Other Operating Expenses	Utilities	145,638	X	X
Other Operating Expenses	Property Insurance	56,683	X	X
Other Operating Expenses	Property Tax Assessments	3,800	X	X
Purchased Services	Property Management Fee	40,000	X	X
Total Non-Salary Operating Expenses		820,535		

Attachment B1: Covered California Start-up Administrative Budget Details

Covered California: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Outreach Items for Enrollment Events	25,000	X	X
Other Operating Expenses	Staff Development, Training and Related Travel Expenses	1,000	X	X
Other Operating Expenses	Food Services for Events and Meetings	125	X	X
Printing & Postage	Member Material Printing, Mailing, and Postage Fees	180,044	X	X
Professional Fees	Strategic Advice and Operational Implementation Support and Project Management	1,000,000	X	X
Professional Fees	General and Adversarial Legal Fees for Outside Legal Counsel	250,000	X	X
Professional Fees	Provider Data Operations and System Implementation Support	83,333	X	X
Purchased Services	Broker Agency Commission for Member Enrollment and Other Related Expenses	850,000	X	X
Purchased Services	Advertising (Radio, Television, Print, Outdoor, Digital and Other Mediums) to Promote and Support Enrollment and Participation	460,000	X	X
Purchased Services	Language Interpretation, Face to Face Interpreter Services, Telephonic Interpreter and Video Interpreting Services, and Translation of Member Materials	85,000	X	X
Purchased Services	Regulatory Compliance Services for Information Accessibility Requirements	30,000	X	X
Purchased Services	Member Call Center Support	12,667	X	X
Purchased Services	Member Premium Payments Processing Services	7,500	X	X
Total Non-Salary Operating Expenses		2,984,669		

Attachment B2: Digital Transformation Administrative Budget Details

Digital Transformation: Non-Salary Operating Expenses				
Specific Type	Objective of the Item Proposed	Budget FY 2026-27 Input	Authorization	Appropriation
Other Operating Expenses	Software Licenses Pertaining to Capital Projects	2,000,000	X	X
Professional Fees	Digital Transformation Consulting Services in Various Areas	3,400,000	X	X
Total Non-Salary Operating Expenses		5,400,000		

Attachment A: Fiscal Year 2026-27 Routine Capital Budget by Project

INFORMATION TECHNOLOGY	TOTAL CAPITAL
Operational Efficiency Enhancements	9,433,000
IT Foundational Enhancement for Security, Resiliency, and IT Processes	9,425,000
Covered California Technology Capabilities	8,150,000
Care Quality, Clinical Processes, and Regulatory/Compliance Upgrades	7,232,000
TOTAL INFORMATION TECHNOLOGY	\$ 34,240,000

505 BUILDING IMPROVEMENTS	TOTAL CAPITAL
Tenant Improvements	5,125,000
Elevator Modernization	3,975,000
Equipment Upgrade	785,000
Security and Exterior Upgrades	580,000
TOTAL 505 BUILDING IMPROVEMENTS	\$ 10,465,000

500 BUILDING IMPROVEMENTS	TOTAL CAPITAL
Tenant Improvements	5,850,000
Elevator Modernization	1,075,000
Equipment Upgrade	240,000
Security Upgrades	65,000
TOTAL 500 BUILDING IMPROVEMENTS	\$ 7,230,000

PACE CENTER	TOTAL CAPITAL
Tenant Improvement	500,000
Security and Exterior Upgrades	330,000
Equipment Upgrade	120,000
TOTAL PACE CENTER	\$ 950,000

TOTAL FY 2026-27 ROUTINE CAPITAL BUDGET	\$ 52,885,000
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Attachment A1: Fiscal Year 2026-27 Digital Transformation Year Five Capital Budget by Project

DIGITAL TRANSFORMATION CAPITAL BUDGET		TOTAL CAPITAL
Data Exchange and Provider and Member Experience Enhancement	\$	3,425,000
Data Platform Modernization Strategy	\$	2,800,000
Clinical Platform Workflow for Automated Treatment Authorization with Providers	\$	1,003,000
Robotic Automation Processes Development and Implementation for Member and Provider Systems	\$	700,000
Human Capital Management System	\$	687,000
Secure File Encryption Platform Upgrade	\$	255,000
Electronic Cloud Based Fax Solution	\$	85,000
TOTAL FY 2026-27 DIGITAL TRANSFORMATION YEAR FIVE CAPITAL BUDGET		\$ 8,955,000